Caledonia Mining Corporation Plc

Corporate Presentation 2021

PROFITABLE GOLD PRODUCTION,
FUTURE GROWTH

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Refer to the technical report entitled "Caledonia Mining Corporation Plc NI 43-101 Technical Report on the Blanket Gold Mine, Zimbabwe" dated May 17, 2021 prepared by Minxcon (Pty) Ltd and filed by the Company on SEDAR on May 26, 2021 for resources and reserves and planned production as stated in this presentation. Mr Dana Roets (B Eng (Min.), MBA, Pr.Eng., FSAIMM, AMMSA), Chief Operating Officer, is the Company's qualified person as defined by Canada's National Instrument 43-101 and has approved any scientific or technical information contained in this document.

A Strategy Focused on Genuine Returns for our Shareholders

Central Shaft: near-term, low-risk growth

Significant increase in production by 2022

Committed to **return money** to shareholders

Attractive **new opportunities**

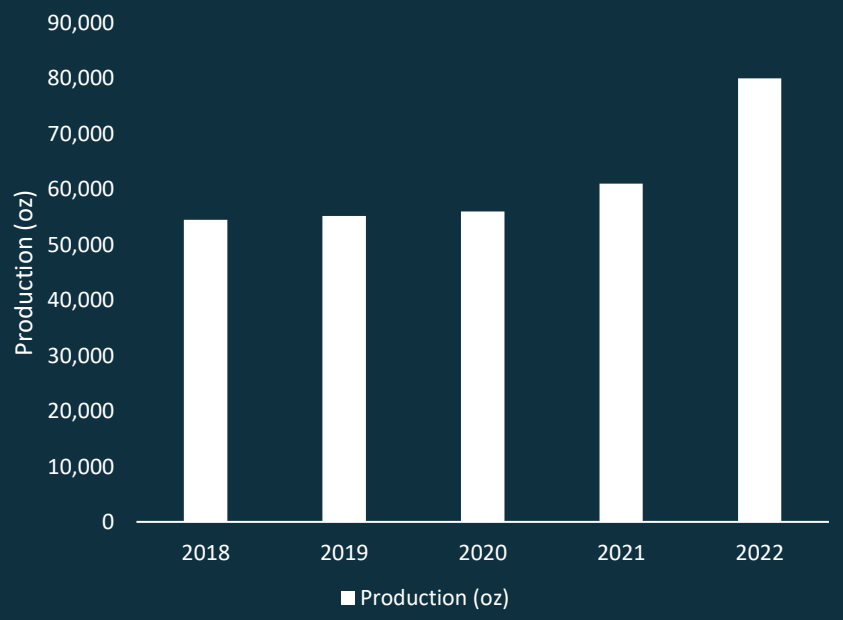
Caledonia Mining

AN OVERVIEW

A HIGHLY PROFITABLE CASH GENERATIVE GOLD PRODUCER WITH A STRONG GROWTH PROFILE

- Established, profitable gold producer expanding production from the Blanket Mine in the Gwanda Greenstone Belt, Zimbabwe
- Exploration option agreement in Gweru mining district, an area that has historically produced significant quantities of gold.
- Jersey domiciled company; listed on NYSE and AIM
- US$16.7 in cash at 30 June 2021
- P/E of 4.7x on adjusted Q2 2021 annualised earnings
- 2020 revenue of $100 million
- 2021 production guidance of between 61,000 – 67,000 ounces

AN ESTABLISHED MINE WITH SUBSTANTIAL PLANNED PRODUCTION GROWTH AND COST REDUCTION



M&I Resources of 902koz (8.53Mt) at 3.29g/t, Inferred resources of 866koz (8.49Mt) at 3.17g/t

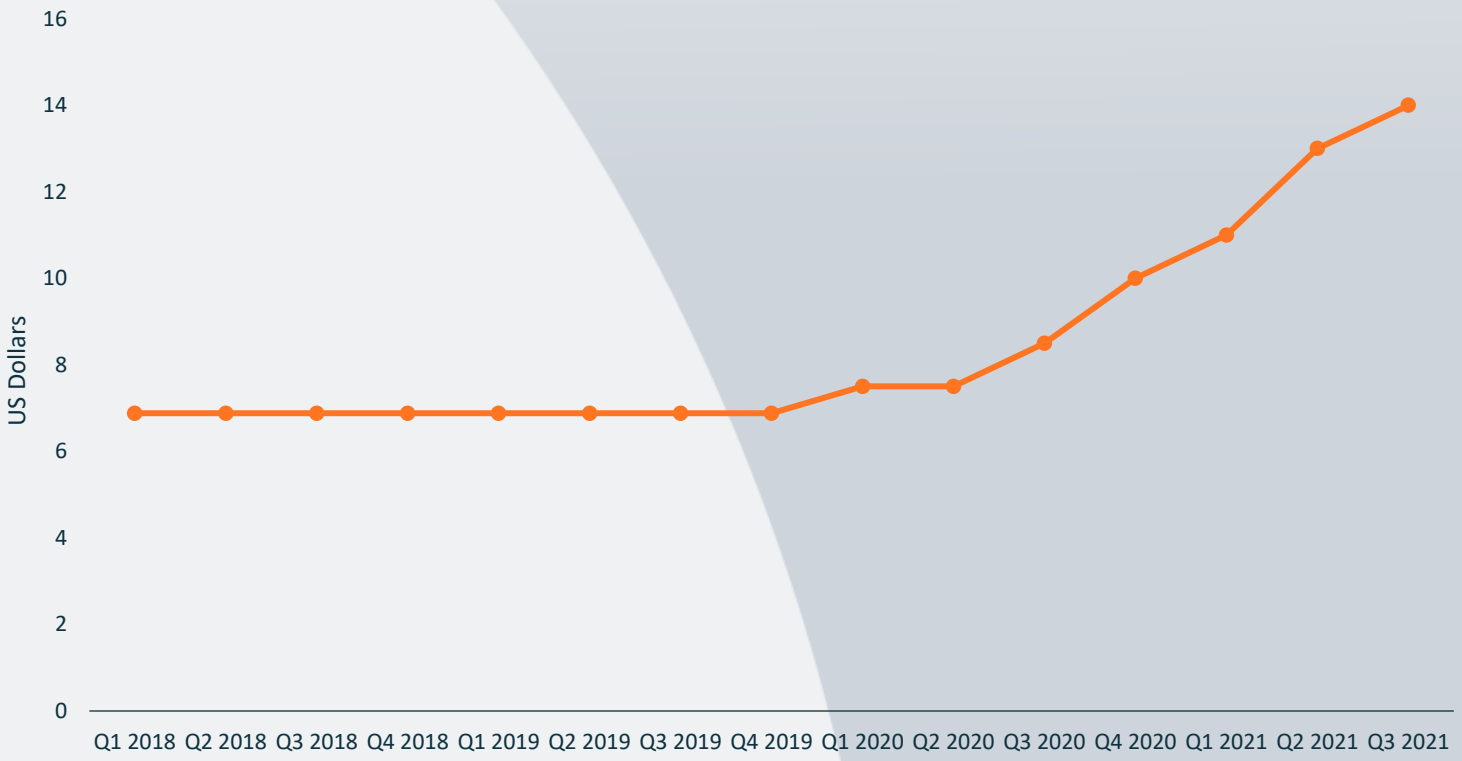
Fully funded investment program supporting a 13-year life of mine

Significant on-mine and regional exploration upside

Dividend

COMMITTED TO RETURN MONEY TO SHAREHOLDERS

QUARTERLY DIVIDEND PAYMENTS



Quarterly dividend of

US$0.14 (14c)

Dividend payer since

2012

Dividend yield

4.6%

*as at 4 October 2021

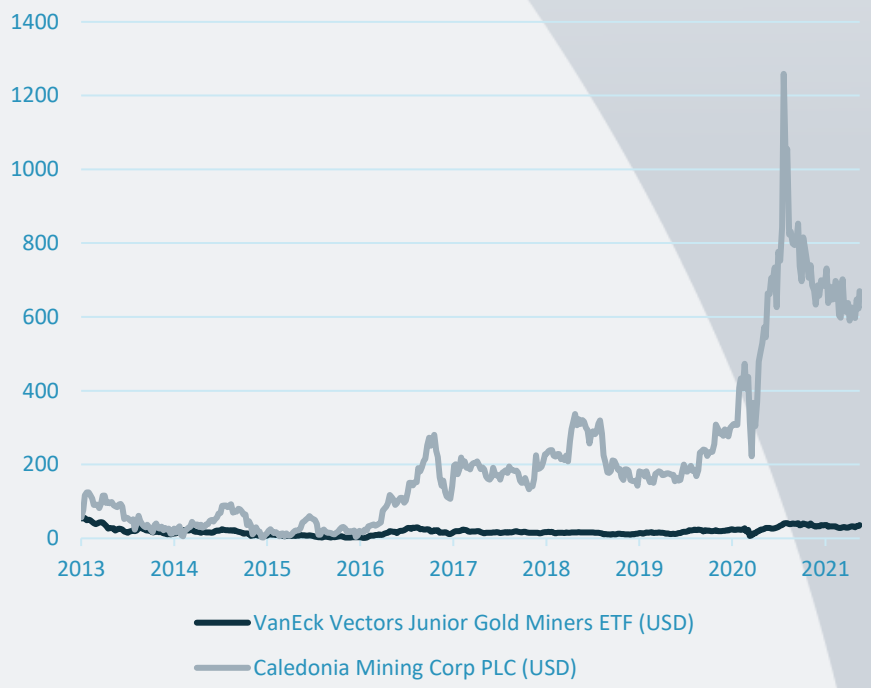
104% Increase

in quarterly dividend since October 2019

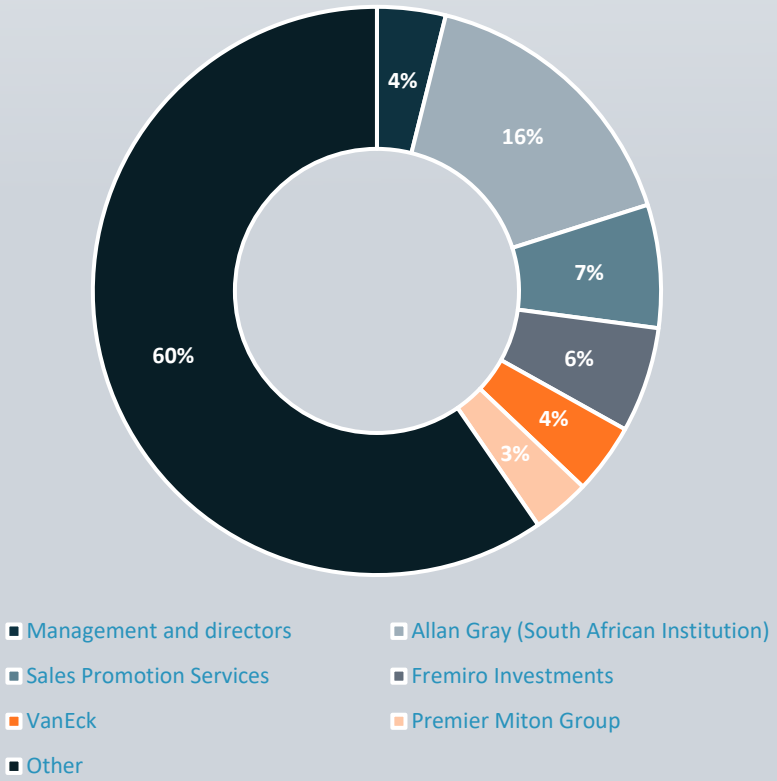
Corporate Overview

STRONG, EXPERIENCED MANAGEMENT TEAM AND BOARD OF DIRECTORS

RELATIVE PERFORMANCE VS GDXJ



SHAREHOLDERS



LISTING AND TRADING

Share price (1 October 2021)	$12.24
Market Cap (1 October 2021)	$147m
52 week low/high (US$)	6.51– 29.39
12M Avg. daily liquidity (shares/day)	70,654

CAPITAL STRUCTURE

Shares in issue (11th September 2020)	12.1m
Options	28,000
Cash (30 June 2021)	$16.7m
Total Assets (30 June 2021*)	$188m

*Cash as disclosed at the end of Q2 2021, additional $13m raised to fund the construction of a solar PV plant on September 4, 2020

Environment, Social & Governance

CALEDONIA IS A SOCIALLY CONSCIOUS & RESPONSIBLE BUSINESS

CORPORATE GOVERNANCE & ETHICS

- We operate on **Honesty, Integrity, Respect & Trust,** and our **Code of Business Conduct, Ethics and Anti-Bribery Policy** is the foundation for how we conduct our business.
- Adopted QCA guidelines in 2020
- We are proud to have had no whistleblowing incidents.

HEALTH & SAFETY

- We aim for a **zero-harm work environment** with a LTIFR of zero
- We set-up the Nyanzvi training initiative to improve safety at Blanket
- Have taken active measures in response to COVID-19 to minimise infection rise and safeguard continuity of operations

OUR PEOPLE

- 99% of our employees are Zimbabwean, and our Blanket employees have a 10% interest in the mine
- Our hiring practises include consideration of diversity across a number of areas including gender, and we are pleased to maintain a low employee turnover throughout the business – turnover at the Blanket Mine in 2020 was 0.42%
- Appointed an NED to sit on Caledonia Board with a specific focus on ESG & CSR

In July 2021 Caledonia published its inaugural ESG Report

COMMUNITY RELATIONS

- Involvement of the local community is central to our vision of building a socially responsible business
- The local community holds a 10% interest in the Blanket Mine
- Our CSR Strategy is defined under the following six pillars: **Education, Health, Women & Youth Empowerment, Agriculture, Environment & Charity**

ENVIRONMENT

- Blanket operates an **Environmental Management Plan** to ensure the application of the best management practices to protect the environment, and we have entered into a contract to construct a 12MW solar plant at the mine
- Water is recycled from the lower levels of unused workings, and we plan to construct a storage pond from water pumped from current workings
- We are proud to have had zero reported environmental incidents in 2020
- Information on website regarding tailings management in response to requests from the Church of England Pensions Board and Council on Ethics and the Swedish National Pension Funds

COVID-19

Donations to the Chamber of Mines and communities in 2020 to assist with the Covid-19 pandemic

Operations continued during the two national lockdowns

Management has introduced **strict access controls** to the mine and the mine village to limit the rate of transmission of the virus.

Blanket had recorded a total of 172 cases, with two fatalities as a result of the virus.

Caledonia has procured **vaccines** for its employees and their families

Case Study

Phakama Clinic

The outbreak of COVID-19 precipitated the need for increased support to the community. We have responded with significant investment in healthcare facilities throughout 2020

For the Gwanda Community, Blanket built and equipped two isolation wards, ablution facilities and a kitchen at Phakama Clinic in anticipation of an increased number of Covid-19 patients during the pandemic at a cost of $462,000 .

Solar PV Project

OUR DRIVE TOWARDS A MORE SUSTAINABLE FUTURE

APPROVED THE CONSTRUCTION OF A 12MW SOLAR PLANT AT A COST OF APPROXIMATELY $14 MILLION

- Expected to reduce Blanket's dependence on grid power and improve the quality and security of Blanket's electricity supply
- Funding has been secured through the issue of equity via an ATM fundraise on the NYSE American
- Voltalia, a major player in the renewables energy sector, has been appointed
- Plant will take approximately 12 months to construct
- Blanket's tropical location and altitude are favourable for Solar PV
- Expected to provide approximately 27% of Blanket's total daily electricity demand

The project is expected to reduce Caledonia's GHG emissions, improve reliability and provide a modest increase in shareholder returns

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Central Shaft

NEAR-TERM GROWTH

Investing in growth to 80koz/year from 2022

CONSTRUCTING A NEW MINE BELOW THE CURRENT WORKINGS (2015 TO 2022)

6m diameter, 4-compartment shaft from surface to 1,200m
Commissioning completed

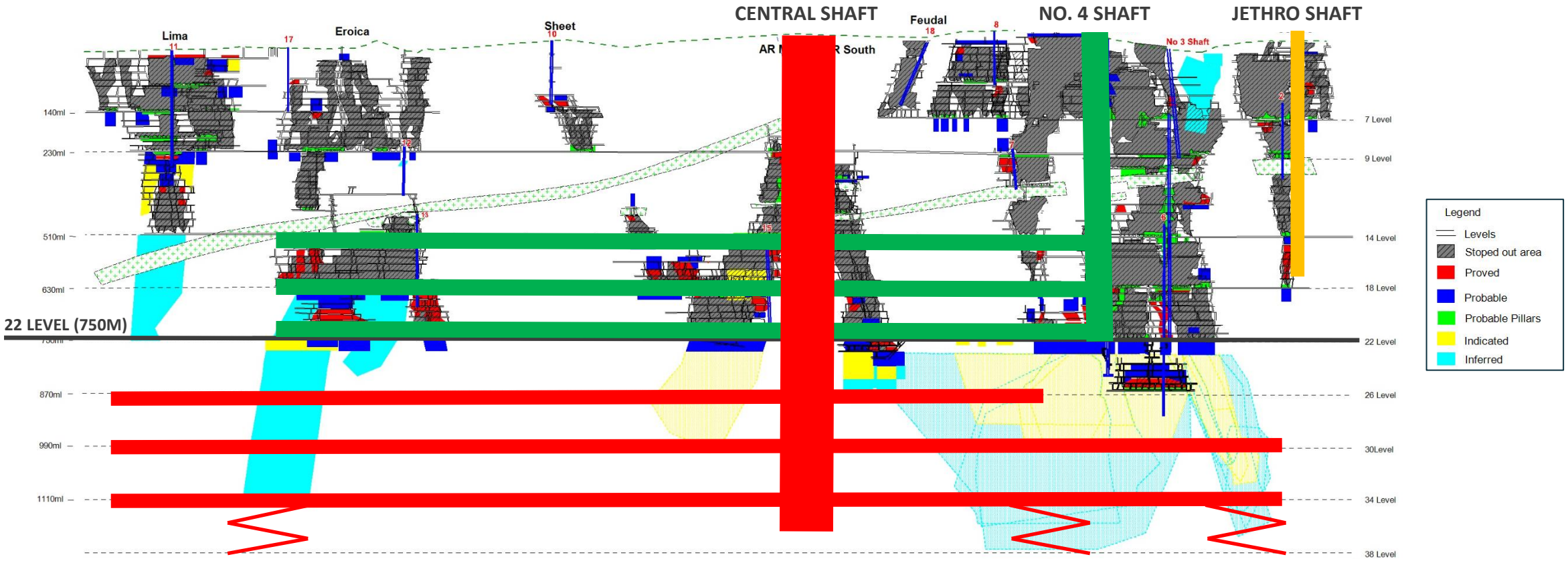
Shaft sinking completed in July 2019; **shaft equipping completed November 2020**

Mining and exploration access below 750m; **improve operational efficiency;** secured mine life to 2034

$67m invested since Jan 2015 fully funded from internal cash flows

New Central Shaft allows development of sub-750m zones

CONSTRUCTING A NEW MINE BELOW THE CURRENT WORKINGS



Plan illustrative and not to scale

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New Opportunities

The Zimbabwe Opportunity

MALIGREEN

Agreement to purchase the mining claims over the project situated in the **Gweru mining district**

The total cash consideration of **$4 million**

The property contains a compliant inferred mineral resource of approximately **940koz***

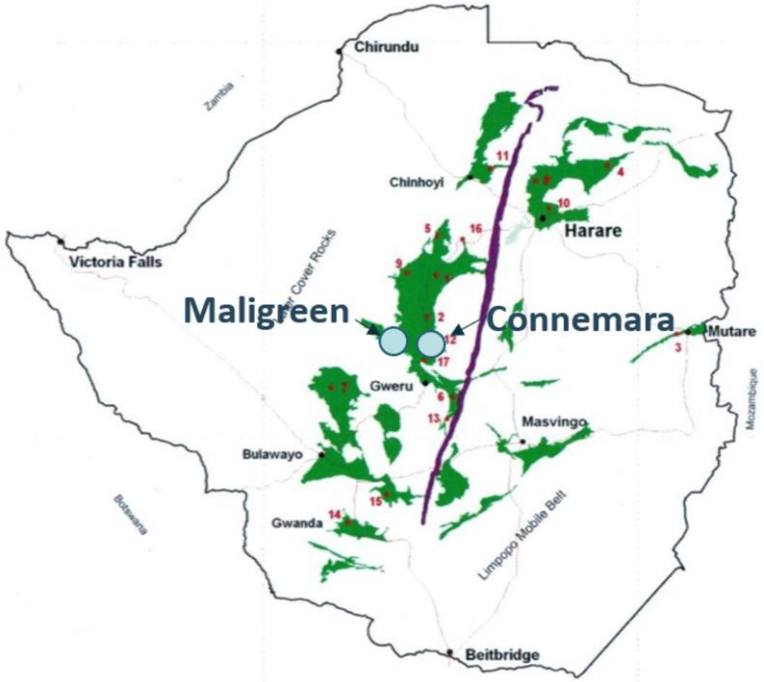
Hosts a **NI 43-101 compliant inferred mineral resource** of 15.6 million tonnes at a grade of 1.88g/t*

*More details can be found in the Company's regulatory press releases filed on Sedar www.sedar.com

The Zimbabwe Opportunity

CONNEMARA NORTH

- Acquired an option for the northern section of the property, for a period of **18 months** with the right to explore and to subsequently acquire the mining claims
- The total consideration would be **$5.3 million** (payable in cash or shares) and a 1% net smelter royalty
- Previously owned by First Quantum Minerals and was placed on care and maintenance in 2001 and subsequently disposed of in 2003
- Before 2001 Connemara Mine (located on the southern section) produced approximately **20,000 ounces of gold per annum** from an open pit heap leach operation



Caledonia continues to look for new opportunities in Zimbabwe and elsewhere

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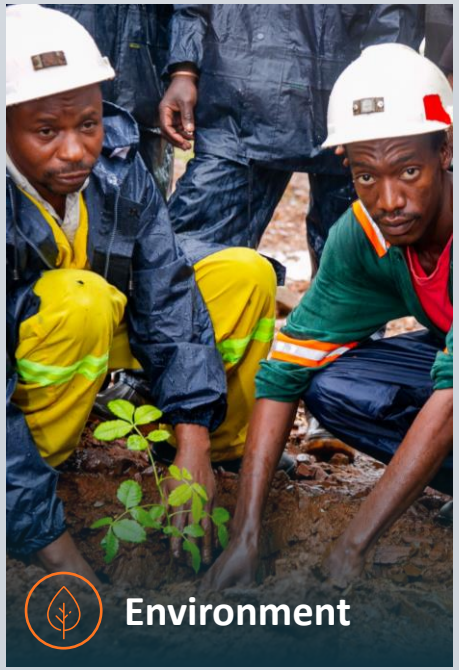
CSR

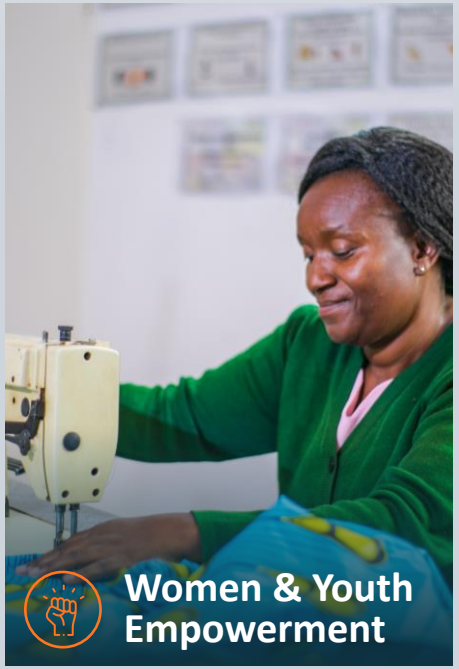
A RESPONSIBLE MINER

Corporate Social Responsibility

CALEDONIA IS A SOCIALLY CONSCIOUS RESPONSIBLE BUSINESS

OUR CSR STRATEGY IS DESIGNED TO DELIVER A STRATEGIC, SUSTAINABLE RESPONSE TO SOME COMMUNITY NEEDS.
OUR FOCUS AREAS ARE DEFINED UNDER THE FOLLOWING FIVE SUSTAINABILITY PILLARS:





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Outlook

A COMPANY IN THE ASCENDANCE

Strategy & Outlook

INCREASED FREE CASH FLOW TO GROW DIVIDENDS AND INVEST FOR FURTHER PRODUCTION

Significant increase in production from 2022

Increased cash flows due to higher production, lower unit costs and foreseeable declining capex

Continue **deep level exploration & secured** the life of mine life to 2034

Review dividend to deliver **sustainable dividend growth** consistent with increasing free cash flow:
8% dividend increase in October 2021 to 14 cents per share; 104% increase since October 2019

Start to explore **Connemara North & Maligreen**

Continue to **evaluate investment opportunities** where "surplus" free cash can be deployed

Contacts

Website: www.caledoniamining.com
Twitter: @CaledoniaMining
Share Codes: NYSE American – CMCL / AIM – CMCL

Caledonia Mining

Mark Learmonth, CFO
Tel: +44 (0) 1534 679800
Email: marklearmonth@caledoniamining.com

Camilla Horsfall, VP Investor Relations
Tel: +44 (0) 7817 841793
Email: camillahorsfall@caledoniamining.com

Investment Research

WH Ireland: www.whirelandplc.com
Cantor Fitzgerald: www.cantor.com

London Financial PR: Blytheweigh

Tim Blythe
Tel: +44 (0) 207 138 3205

Megan Ray
Tel: +44 (0) 207 138 3222

North America IR: 3ppb LLC

Patrick Chidley
Tel: +1 917 991 7701

Paul Durham
Tel: +1 203 940 2538

European IR: Swiss Resource Capital

Jochen Staiger
Tel: +41 71 354 8501

AIM Broker/Nomad: WH Ireland

Adrian Hadden
Tel: +44 (0) 207 220 1666
Email: adrian.hadden@wh-ireland.co.uk